# POWER, POLITICS AND PEOPLE

THE COLLECTED ESSAYS OF C. WRIGHT MILLS

Edited and with an Introduction by Irving Louis Horowitz

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# CULTURE AND POLITICS

We are at the ending of what is called The Modern Age. Just as Antiquity was followed by several centuries of Oriental ascendancy which Westerners provincially call The Dark Ages, so now The Modern Age is being succeeded by a post-modern period. Perhaps we may call it: The Fourth Epoch.

The ending of one epoch and the beginning of another is, to be sure, a matter of definition. But definitions, like everything social, are historically specific. And now our basic definitions of society and of self are being overtaken by new realities. I do not mean merely that we feel we are in an epochal kind of transition. I mean that too many of our explanations are derived from the great historical transition from the Medieval to the Modern Age; and that when they are generalized for use today, they become unwieldy, irrelevant, not convincing. And I mean also that our major orientations—liberalism and socialism—have virtually collapsed as adequate explanations of the world and of ourselves.

These two ideologies came out of The Enlightenment, and they have had in common many assumptions and two major values: in both, freedom and reason are supposed to coincide: increased rationality is held to be the prime condition of increased freedom. Those thinkers who have done the most to shape our ways of thinking have proceeded under this assumption; these values lie under every movement and nuance of the work of Freud: to be free, the individual must become more rationally aware; therapy is an

aid to giving reason its chance to work freely in the course of an individual's life. These values underpin the main line of Marxist work: men, caught in the irrational anarchy of production, must become rationally aware of their position in society; they must become "class conscious"—the Marxian meaning of which is as rationalistic as any term set forth by Bentham.

Liberalism has been concerned with freedom and reason as supreme facts about the individual; Marxism as supreme facts about man's role in the political making of history. But what has been happening in the world makes evident, I believe, why the ideas of freedom and of reason now so often seem so ambiguous in both the capitalist and the communist societies of our time: why Marxism has so often become a dreary rhetoric of bureaucratic defense and political abuse; and liberalism, a trivial and irrelevant way of masking social reality. The major developments of our time can be adequately understood in terms of neither the liberal nor the Marxian interpretation of politics and culture. These ways of thought, after all, arose as guide-lines to reflection about types of society which do not now exist. John Stuart Mill never examined the kinds of political economy now arising in the capitalist world. Karl Marx never analyzed the kinds of society now arising in the Communist bloc. And neither of them ever thought through the problems of the so-called underdeveloped countries in which seven out of ten men are trying to exist today.

The ideological mark of The Fourth Epoch—that which sets it off from The Modern Age—is that the ideas of freedom and of reason have become moot; that increased rationality may not be assumed to make for increased freedom.

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The underlying trends are well known. Great and rational organizations—in brief, bureaucracies—have indeed increased, but the substantive reason of the individual at large has not. Caught in the limited milieux of their everyday lives, ordinary men often cannot reason about the great structures—rational and irrational—of which their milieux

are subordinate parts. Accordingly, they often carry out series of apparently rational actions without any ideas of the ends they serve, and there is the increasing suspicion that those at the top as well—like Tolstoy's generals only pretend they know. That the techniques and the rationality of science are given a central place in a society does not mean that men live reasonably and without myth, fraud and superstition. Science, it turns out, is not a technological Second Coming. Universal education may lead to technological idiocy and nationalist provinciality, rather than to the informed and independent intelligence. Rationally organized social arrangements are not necessarily a means of increased freedom-for the individual or for the society. In fact, often they are a means of tyranny and manipulation, a means of expropriating the very chance to reason, the very capacity to act as a free man.

The atrocities of The Fourth Epoch are committed by men as "functions" of a rational social machinery-men possessed by an abstracted view that hides from them the humanity of their victims and as well their own humanity. The moral insensibility of our times was made dramatic by the Nazis, but is not the same lack of human morality revealed by the atomic bombing of the peoples of Hiroshima and Nagasaki? And did it not prevail, too, among fighter pilots in Korea, with their petroleum-jelly broiling of children and women and men? Auschwitz and Hiroshima-are they not equally features of the highly rational moral-insensibility of The Fourth Epoch? And is not this lack of moral sensibility raised to a higher and technically more adequate level among the brisk generals and gentle scientists who are now rationally-and absurdly-planning the weapons and the strategy of the third world war? These actions are not necessarily sadistic; they are merely businesslike; they are not emotional at all; they are efficient, rational, technically clean-cut. They are inhuman acts because they are impersonal.

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In the meantime, ideology and sensibility quite apart, the compromises and exploitations by which the nineteenthcentury world was balanced have collapsed. In this sixth decade of the twentieth century the structure of a new world is indeed coming into view.

The ascendancy of the USA, along with that of the USSR, has relegated the scatter of European nations to subsidiary status. The world of The Fourth Epoch is divided. On either side, a superpower now spends its most massive and co-ordinated effort in the highly scientific preparation of a third world war.

Yet, for the first time in history, the very idea of victory in war has become idiotic. As war becomes total, it becomes absurd. Yet in both the superstates, virtually all policies and actions fall within the perspective of war; in both, elites and spokesmen—in particular, I must say, those of the United States—are possessed by the military metaphysic, according to which all world reality is defined in military terms. By both, the most decisive features of reality are held to be the state of violence and the balance of fright.

Back of this struggle there is the world-encounter of two types of political economy, and in this encounter capitalism is losing. Some higher capitalists of the USA are becoming aware of this, and they are very much frightened. They fear, with good justification, that they are going to become an isolated and a second-rate power. They represent utopian capitalism in a world largely composed of people whose experiences with real capitalism, if any, have been mostly brutal. They profess "democracy" in a nation where it is more a formal outline than an actuality, and in a world in which the great majority of people have never experienced the bourgeois revolutions, in a world in which the values deposited by the Renaissance and the Reformation do not restrain the often brutal thrust to industrialize.

United States foreign policy and lack of foreign policy is firmly a part of the absurdity of this world scene, and it is foremost among the many defaults of the Western societies. During the last few years, confronting the brinks, I have often suspected that the world is not at the third world war largely because of the calculation and the forbearance of the Soviet elite.

What kind of a society is the USA turning out to be in the middle of the twentieth century? Perhaps it is possible to characterize it as a prototype of at least "The West." To locate it within its world context in The Fourth Epoch, perhaps we may call it The Overdeveloped Society.

The *Underdeveloped Country* as you know, is one in which the focus of life is necessarily upon economic subsistence; its industrial equipment is not sufficient to meet Western standards of minimum comfort. Its style of life and its system of power are dominated by the struggle to accumulate the primary means of industrial production.

In a Properly Developing Society, one might suppose that deliberately cultivated styles of life would be central; decisions about standards of living would be made in terms of debated choices among such styles; the industrial equipment of such a society would be maintained as an instrument to increase the range of choice among styles of life.

But in *The Overdeveloped Nation*, the standard of living dominates the style of life; its inhabitants are possessed, as it were, by its industrial and commercial apparatus: collectively, by the maintenance of conspicuous production; individually, by the frenzied pursuit and maintenance of commodities. Around these fetishes, life, labor and leisure are increasingly organized. Focused upon these, the struggle for status supplements the struggle for survival; a panic for status replaces the proddings of poverty.

In underdeveloped countries, industrialization, however harsh, may be seen as man conquering nature and so freeing himself from want. But in the overdeveloped nation, as industrialization proceeds, the economic emphasis moves from production to merchandizing, and the economic system which makes a fetish of efficiency becomes highly inefficient and systematically wasteful. The pivotal decade for this shift in the United States was the twenties, but it is since the ending of the second world war that the overdeveloped economy has truly come to flourish.

Surely there is no need to elaborate this theme in detail; since Thorstein Veblen formulated it, it has been several times "affluently" rediscovered. Society in brief has become

a great sales-room—and a network of rackets: the gimmick of success becomes the yearly change of model, as in the mass-society fashion becomes universal. The marketing apparatus transforms the human being into the ultimately-saturated man—the cheerful robot—and makes "anxious obsolescence" the American way of life.

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But all this—although enormously important to the quality of life—is, I suppose, merely the obvious surface. Beneath it there are institutions which in the United States today are as far removed from the images of Tocqueville as is Russia today from the classic expectations of Marx.

The power structure of this society is based upon a privately incorporated economy that is also a permanent war economy. Its most important relations with the state now rest upon the coincidence of military and corporate interests—as defined by generals and businessmen, and accepted by politicians and publics. It is an economy dominated by a few hundred corporations, economically and politically interrelated, which together hold the keys to economic decision. These dominating corporation-hierarchies probably represent the highest concentration of the greatest economic power in human history, including that of the Soviet Union. They are firmly knit to political and military institutions, but they are dogmatic—even maniacal—in their fetish of the "freedom" of their private and irresponsible power.

I should like to put this matter in terms of certain parallel developments in the USA and the USSR. The very terms of their world antagonism are furthering their similarities. Geographically and ethnically both are supersocieties; unlike the nations of Europe, each has amalgamated on a continental domain great varieties of peoples and cultures. The power of both is based upon technological development. In both, this development is made into a cultural and a social fetish, rather than an instrument under continual public appraisal and control. In neither is there significant craftsmanship in work or significant leisure in the non-working life. In both, men at leisure and at work

are subjected to impersonal bureaucracies. In neither do workers control the process of production or consumers truly shape the process of consumption. Workers' control is as far removed from both as is consumers' sovereignty.

In both the United States and the Soviet Union, as the political order is enlarged and centralized, it becomes less political and more bureaucratic; less the locale of a struggle than an object to be managed. In neither are there nationally responsible parties which debate openly and clearly the issues which these nations, and indeed the world, now so rigidly confront. Under some conditions, must we not recognize that the two-party state can be as irresponsible as is a one-party state?

In neither the USA nor the USSR is there a senior civil service firmly linked to the world of knowledge and sensibility and composed of skilled men who, in their careers and in their aspirations, are truly independent—in the USA of corporation interests, in the USSR of party dictation.

In neither of these superpowers are there, as central facts of power, voluntary associations linking individuals, smaller communities and publics, on the one hand, with the state, the military establishment, the economic apparatus on the other. Accordingly, in neither are there readily available vehicles for reasoned opinions and instruments for the national exertion of public will. Such voluntary associations are no longer a dominant feature of the political structure of the overdeveloped society.

The classic conditions of democracy, in summary, do not exactly flourish in the overdeveloped society; democratic formations are not now ascendant in the power structure of the United States or of the Soviet Union. Within both, history-making decisions and lack of decisions are virtually monopolized by elites who have access to the material and cultural means by which history is now powerfully being made.

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I stress these parallels, and perhaps exaggerate them, because of the great nationalist emphasis upon the differences between the two world antagonists. The parallels are, of course, due in each case to entirely different sources; and so are the great differences. In the capitalist societies the development of the means of power has occurred gradually, and many cultural traditions have restrained and shaped them. In most of the Communist societies they have happened rapidly and brutally and from the beginning under tightly centralized authority; and without the cultural revolutions which in the West so greatly strengthened and gave political focus to the idea of human freedom.

You may say that all this is an immoderate and biased view of America, that America also contains many good features. Indeed that is so. But you must not expect me to provide A Balanced View. I am not a sociological bookkeeper. Moreover, "balanced views" are now usually surface views which rest upon the homogeneous absence of imagination and the passive avoidance of reflection. A balanced view is usually, in the phrase of Royden Harrison, merely a vague point of equilibrium between platitudes.

I feel no need for, and perhaps am incapable of arranging for you, a lyric upsurge, a cheerful little pat on the moral back. Yet perhaps, by returning to my point of beginning, I can remind you of the kinds of problems you might want to confront. I must make two points only: one about fate and the making of history; the other about the roles many intellectuals are now enacting.

Fate has to do with events in history that are the summary and unintended results of innumerable decisions of innumerable men. Each of their decisions is minute in consequence and subject to cancellation or reinforcement by other such decisions. There is no link between any one man's intention and the summary result of the innumerable decisions. Events are beyond human decisions: history is made behind men's backs.

So conceived, fate is not a universal fact; it is not inherent in the nature of history or in the nature of man. In a society in which the ultimate weapon is the rifle; in which the typical economic unit is the family farm and shop; in which the national-state does not yet exist or is merely a distant framework; and in which communication is by word of mouth, handbill, pulpit—in such a society, history is indeed fate.

But consider now the major clue to our condition, to the shape of the overdeveloped society in The Fourth Epoch. In modern industrial society the means of economic production are developed and centralized, as peasants and artisans are replaced by private corporations and government industries. In the modern nation-state the means of violence and of administration undergo similar developments, as kings control nobles and self-equipped knights are replaced by standing armies and now by fearful military machines. The post-modern climax of all three developments—in economics, in politics, and in violence—is now occurring most dramatically in the USA and the USSR. In the polarized world of our time, international as well as national means of history-making are being centralized. Is it not thus clear that the scope and the chance for conscious human agency in history-making are just now uniquely available? Elites of power in charge of these means do now make history—to be sure, "under circumstances not of their own choosing"—but compared to other men and other epochs, these circumstances themselves certainly do not appear to be overwhelming.

And surely here is the paradox of our immediate situation: the facts about the newer means of history-making are a signal that men are not necessarily in the grip of fate, that men can now make history. But this fact stands ironically alongside the further fact that just now those ideologies which offer men the hope of making history have declined and are collapsing in the overdeveloped nation of the United States. That collapse is also the collapse of the expectations of the Enlightment, that reason and freedom would come to prevail as paramount forces in human history. It also involves the abdication of many Western intellectuals.

## VII

In the overdeveloped society, where is the intelligentsia that is carrying on the big discourse of the Western world and whose work as intellectuals is influential among parties

and publics and relevant to the great decisions of our time? Where are the mass media open to such men? Who among those in charge of the two-party state and its ferocious military machines are alert to what goes on in the world of knowledge and reason and sensibility? Why is the free intellect so divorced from decisions of power? Why does there now prevail among men of power such a higher and irresponsible ignorance?

In The Fourth Epoch, must we not face the possibility that the human mind as a social fact might be deteriorating in quality and cultural level, and yet not many would notice it because of the overwhelming accumulation of technological gadgets? Is not that the meaning of rationality without reason? Of human alienation? Of the absence of any role for reason in human affairs? The accumulation of gadgets hides these meanings: those who use them do not understand them; those who invent and maintain them do not understand much else. That is why we may not, without great ambiguity, use technological abundance as the index of human quality and cultural progress.

## VIII

To formulate any problem requires that we state the values involved and the threat to these values. For it is the felt threat to cherished values—such as those of freedom and reason—that is the necessary moral substance of all significant problems of social inquiry, and as well of all public issues and private troubles.

The values involved in the cultural problem of freedom and individuality are conveniently embodied in all that is suggested by the ideal of The Renaissance Man. The threat to that ideal is the ascendancy among us of The Cheerful Robot, of the man with rationality but without reason. The values involved in the political problem of history-making are embodied in the Promethean ideal of its human making. The threat to that ideal is twofold: On the one hand, history-making may well go by default, men may continue to abdicate its willful making, and so merely drift. On the other hand, history may indeed be made—but by narrow elite circles without effective responsibility to those who

must try to survive the consequences of their decisions and of their defaults.

I do not know the answer to the question of political irresponsibility in our time or to the cultural and political question of The Cheerful Robot; but is it not clear that no answers will be found unless these problems are at least confronted? Is it not obvious that the ones to confront them, above all others, are the intellectuals, the scholars, the ministers, the scientists of the rich societies? That many of them do not now do so, with moral passion, with intellectual energy, is surely the greatest human default being committed by privileged men in our times.